

The Future of Audit: A Perspective from the Rutgers AICPA Data Analytics Research Initiative

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Summer School in Public Auditing and
Accountability
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RUTGERS

Outline

- The CarLab
- Work in the public area
- What the students think of accounting
- Big Data
- Analytic Methods
- Robotic Process Automation
- Exogenous data
- Imagineering the new audit
- Artificial Intelligence and cognitive computing



RUTGERS BUSINESS SCHOOL THE CARLAB (CONTINUOUS AUDIT AND REPORTING LABORATORY)

RUTGERS

| BRIGHAM YOUNG UNIVERSITY | | | |
|-----------------------------|-----------------------------|-------------------|--------------------------|
| The Ranking of Rutg | ers in the Accounting Areas | | |
| Areas | Ranking 2008-2013 | Ranking 2002-2013 | Ranking 1990- 2013 |
| AIS | #1 out of 179 | #1 out of 207 | #1 out of 241 |
| Audit | #6 out of 320 | #7 out of 370 | #11 out of 438 |
| Financial | #70 out of 356 | #89 out of 406 | #83 out of 470 |
| Managerial | #120 out of 286 | #80 out of 346 | #66 out of 413 |
| Тах | #53 out of 129 | #76 out of 178 | #79 out of 246 |
| Other | #35 out of 171 | #18 out of 248 | #25 out of 341 |

CarLab Analytic Research

| Choosing apps | <u>Predictive</u> <u>Analytics with</u> <u>Weather data</u> | Audit data analytics and EDA | Envisaging the future of audit and Big Data | <u>Text Mining</u> | Monitoring Unibanco's branches |
|---------------------------------|---|--|---|--------------------------------|--------------------------------------|
| <u>Visualization</u> | Process Mining at Gamma Bank | Expert System for P-Card | Logit regression for control risk assessment | Exceptional Exceptions | Client Retention Project |
| <u>Litigation</u> prediction | Fraud Risk Assessment using EDA | Detecting duplicate records | Continuity equations | Predictive Audit | Credit card Default prediction |
| Insurance Analytics | Multidimension al clustering for fraud detection | Rule-based selection for transitory accounts | Continuity Equations at HCA | <u>XBRL</u> | Insurance Analytics |
| Cognitive Decision Aids | AI: Deep Learning | Robotic Process Automation (RPA) | Intelligent Process Automation (RPA) | Blockchain and Smart contracts | Cluster Analysis of US States |



Recent research of PhD students

| Name | Title | |
|---|--|--|
| Abdulrahman Alrefai | Formalization of Internal Control Assessment: A Process Mining Application | |
| Ahmad AlQassar | Resisting Change in the Audit Profession: Two Case Studies from Multi-National Firms | |
| Andrea Rozario | Examination of Audit Planning Risk Assessments Using Verbal Protocol Analysis: An Exploratory Study | |
| Cheng Yin | Privacy-Preserving Information Sharing within an Audit Firm | |
| Deniz Appelbaum | Using Drones in Internal and External Audits: An Exploratory Framework | |
| Feiqi Huang | Audit Evidence Index Project | |
| He Li | Are External Auditors Concerned about Cyber Incidents? Evidence from Audit Fees | |
| Jiahua Zhou | Jun Dai The Survived Companies with Going Concern Are Really Different from Those Bankrupted Towards Blockchain-based Accounting and Assurance | |
| Jun Dai | | |
| Jun Dai | Imagineering Audit 4.0 | |
| Zhaokai Yan | Impact of Data Analytics on Managerial Accounting Using Balanced Scorecard Framework | |
| Yunsen Wang | An Application of Blockchain Technology to Fraud Detection | |
| Yue Liu | iu Risk Analysis Based on 10-K Item 1a | |
| Ting Sun | The Performance of Sentiment Features of 10-K MD&As for Financial Misstatement Prediction | |
| Tiffany Chiu | iffany Chiu Apply Process Mining to Evaluate Internal Control Effectiveness Automatically | |
| Qiao Li | iao Li Rule-Based Decision Support System for Audit Planning and Audit Risk Assessment | |
| Lu Zhang Interactive Data Visualization for Error and Fraud Detection: Case Studies an Implications | | |

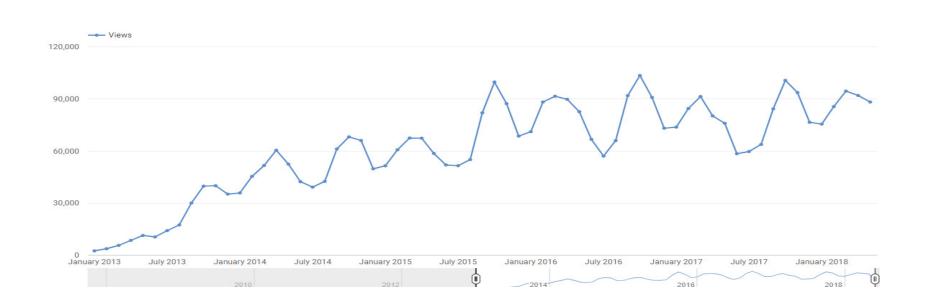
https://www.youtube.com/playlist?list=PLauepKFT6DK9vKn7-eKxzmxBegpe8v8xw



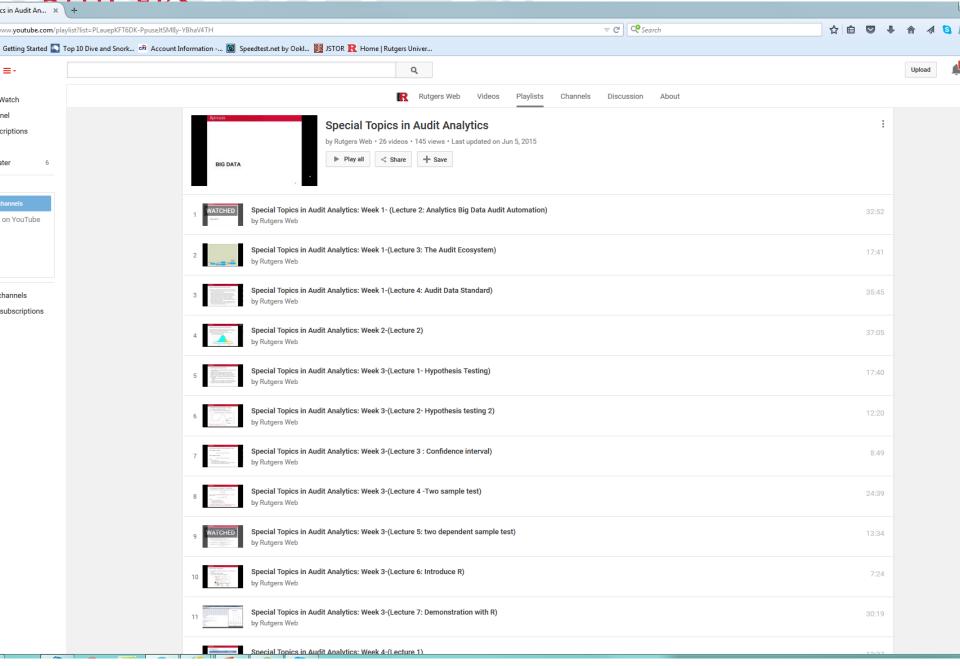
THE RUTGERS DIGITAL LIBRARY



Usage http://raw.rutgers.edu/RADL.html









SOME WORK IN THE PUBLIC AUDIT AREA

Some work in the public area

- XBRL work with the GASB
- Big data analytics cooperation with the TCU (Brazilian Public Audit Organization)
- FSS (Korean SEC)
- Research workshops with FGV Brasil
- Dialogues with the SEC



CVM – Brazilian Stock Exchange

- Disclosure Initiative
 - not enough relevant information;
 - too much irrelevant information;
 - and ineffective communication of information provided
 - Compare how FRs are similar with the IFRS
- Impairment Evaluation:
 - Text mining to extract information from footnotes
 - How was evaluated
 - Interests rate
 - Revenue Growth



SICONFI – Brazilian National Treasure Dept

- Standard XBRL taxonomy based on IPSAS
- Second Layers taxonomies for local rules
- Balance Sheet Reconciliation for municipalities
 - +5000 municipalities
 - Standard XBRL taxonomy for all municipalities, states and federal government



Santa Catarina State

- Continuous audit on payroll
- 150 thousands employees
- 46% of all expenses
- Continuous Process Mining



WHAT THE STUDENTS THINK OF ACCOUNTING

Student view of the profession

- Tedious
- Very long crazy hours
- Low (starting) pay

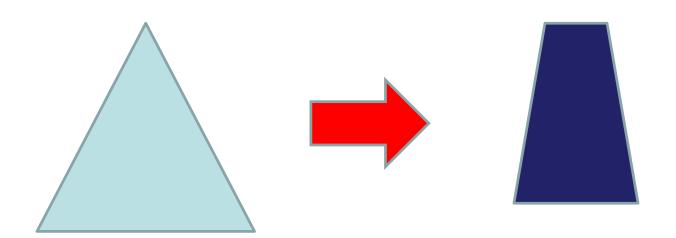
Tedious

- Robotic Process Automation (RPA)
- Reframing of the audit towards assurance in many aspects
- Re-Skilling of the auditor

Very long crazy hours

- Continuous audit
 - Audit by exception
- Technologization of assurance
- Re-Skilling of the auditor
- The assurance eco-system

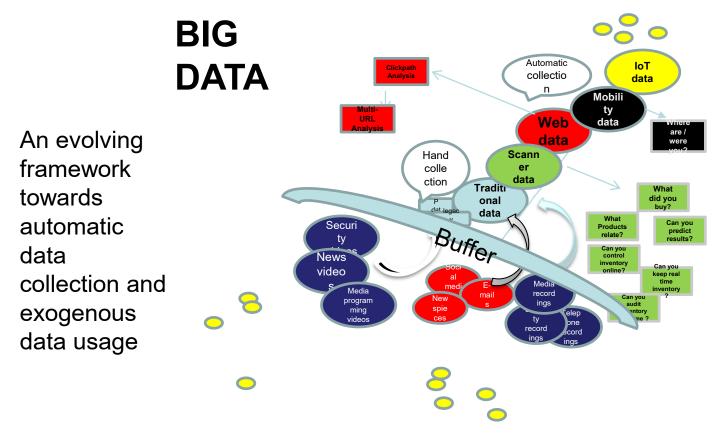
Low (starting) pay





BIG DATA





5 Vs: Volume, Variety, Veracity, Value, & Velocity



ANALYTIC METHODS THE RADAR PROJECT



Rutgers AICPA Data Analytics Research Initiative





The mission of RADAR is to facilitate the further integration of data analytics into the audit process, and to demonstrate through research how this can effectively lead to advancements in the public accounting profession.

Additional information can be found at: http://raw.rutgers.edu/radar

RUTGERS

Participants

- Big Four
 - KPMG
 - Deloitte
 - EY
 - PWC
- Other Firms
 - GT
 - Crowe Horwath
 - BDO
 - RSM/US
- AICPA
- CPA Canada

RUTGERS

Rutgers AICPA Data Analytics Research Initiative

- Research Projects
 - Multidimensional Audit Data Selection
 - Process Mining
 - Visualization



UWCISA 10th Biennial Symposium on Information Integrity & Information Systems Assurance October 21, 2017

Rutgers and AICPA Data Analytics Research Initiative

Multidimensional Audit Data Selection (MADS)









BACKGROUND





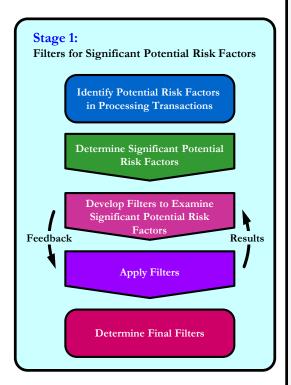
Advance in data processing ability & data analytic techniques allows auditors to evaluate the entire population instead of examining just a chosen sample.

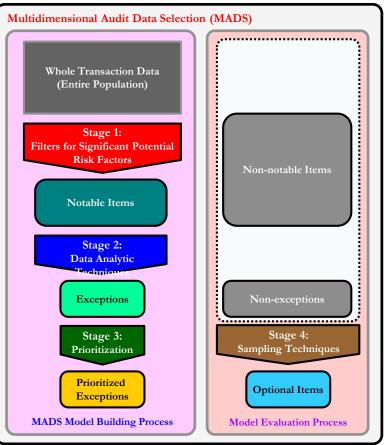


- BUT, often generate large numbers of outliers.
- Impractical for auditors to investigate entire outliers
- Crucial to develop a method that can help auditors effectively deal with large amounts of data, but also assist them to efficiently handle a massive number of



MADS ANALYTIC FRAMEWORK







Evaluating the Effectiveness of Internal Control using Process Mining

Tiffany Chiu and Miklos A. Vasarhelyi

October, 2017



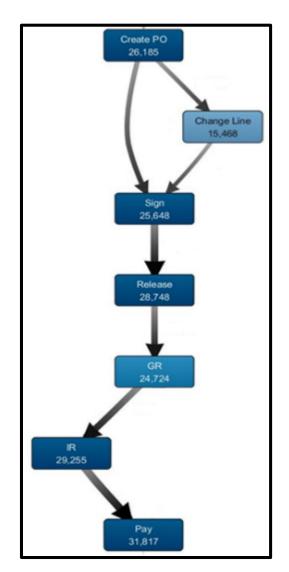
Introduction

- This project aims at adopting process mining to evaluate the effectiveness of internal control using a real-life event log.
- The evaluation is based on the full population of event logs and contains four analyses:
 - (1) Variant analysis that identifies acceptable and notable variants.
 - (2) Segregation of duty analysis that examines process instances and employees that violate segregation of duty controls.
 - (3) Personnel analysis that investigates employees who are involved in multiple potential control violations.
 - (4) Timestamp analysis that detects time related issues such as the ones performed during the weekends and process instances that have lengthy process duration.

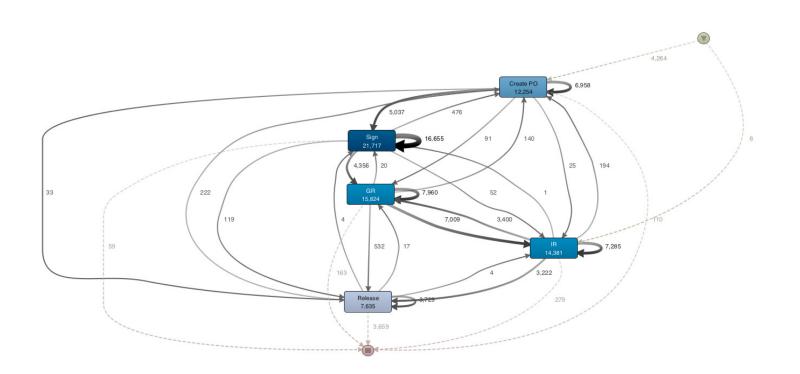


Dataset Overview

| Event | 181,845 |
|-----------------------------------|--|
| Process Instance | 26,185 |
| Activity | 7 |
| Activity Detail | (1) Create PO (2) Sign (3) Release (4) GR (5) IR (6) Pay (7) Change Line |
| Variant | 980 |
| Mean Process Instance Duration | 46.2 Days |
| Start | 01/02/2007 |
| End | 01/25/2008 |



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What is Process Mining of Event Logs?

- Process mining technique refers to using event log to analyze business process.
 - <u>Event Log</u> is defined as "a chronological record of computer systems activities which are save to a file on the system. The file can be reviewed by the system administrator to identify users' actions on the system or processes which occurred on the system" (FAS: Federation of American Scientists)

| | Process Instance | Activity | Event Type | Timestamp | Originator |
|---|-------------------------|-------------|------------|---------------|------------|
| _ | 450000000190 | Create PO | Complete | 02 Feb 2006 | John |
| | 450000000190 | Change Line | Complete | 30 Nov 2006 | John |
| | 450000000190 | Sign | Complete | 05 Dec 2006 | Paul |
| | 450000000190 | Release | Complete | 06 Dec 2006 | Anne |
| | 450000000190 | GR | Complete | 05 Jan 2007 | John |
| | 450000000190 | IR | Complete | 15 Jan 2007 | Matt |
| | 450000000190 | Pay | Complete | 16 Feb 2007 | Marianne |
| | 450000000210 | Create PO | Complete | 23 Jan 2007 | Doug |
| | *** | | | | |

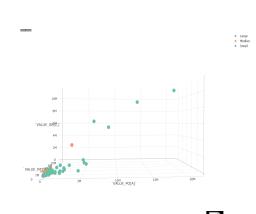


Visualization as Audit Evidence

Qi Liu, Heejae Lee, Zamil S. Alzamil RADAR December 6th, 2017



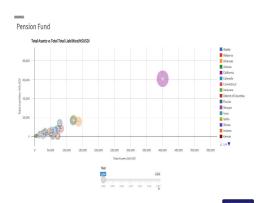
Dynamic Visualization as Audit Evidence 3D scatter Interactive Visualization



- Use 3D scatter plot to investigate relationship between more than three values and identify potential risks
- Provides more information than using 2D plot
- Process Mining Data Log
 - Value of Purchase Order
 - Value of Payment
 - Value of Goods Received



Dynamic Visualization as Audit Evidence (cont'd) Time Series Interactive Visualization

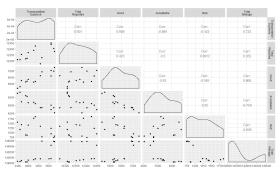


- Investigate the time change of more than 2 values
- Select only cases you want to examine with Interactive Visualization Technique
- See how the target changes compared with other cases
- 50 States Comprehensive Annual Financial Report(CAFR)
 Pension Fund Balance Sheet (2004 2016)
 - Total Liabilities
 - Total Assets



- Positive
 - Total Reported(IRI)
 - Good(IRI)
 - Total Mileage
- Negative
 - Acceptable(IRI)
 - Bad(IRI)

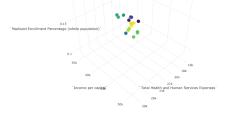
Correlation with Transportation Expense

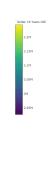




Expectation Model for healthcare expense

 A set of 3D models can be used together to visualize the model as well.









RPA and IPA in Auditing

Abigail Zhang & Andrea Rosario Rutgers CarLab

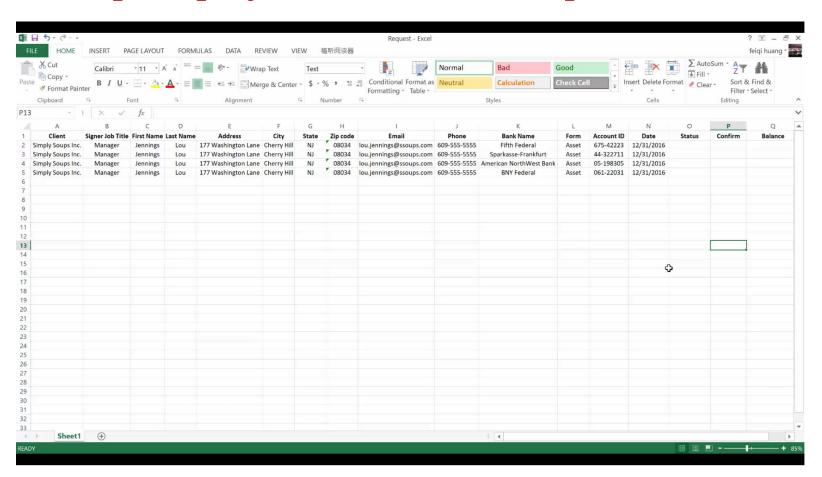


What is RPA (Robotic Process Automation)?

- McKinsey (2017) describes RPA as "A software automation tool that automates routine, definable, repeatable, high-volume, rule-based and standardized tasks such as data extraction and cleaning through existing user interfaces."
- RPA robots conduct work the same way that humans do through the software presentation layer

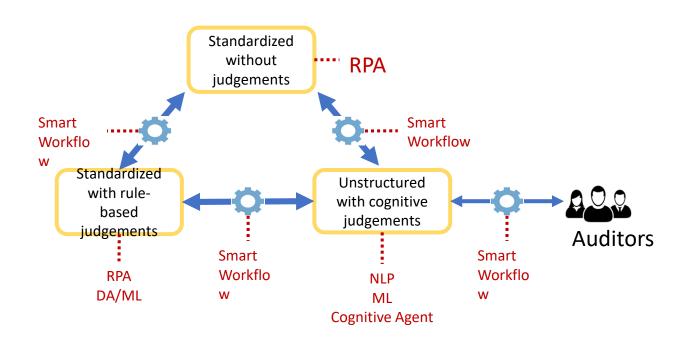


RPA pilot project – confirmation process





IPA Ecosystem in audit





What is IPA?

• "IPA mimics activities carried out by humans and, over time, learns to do them even better."

| 5 Core Technologies Embedded in IPA (McKinsey, 2017) | | | |
|--|--|--|--|
| Robotic Process Automation (RPA) | A software automation tool that automates routine, definable, repeatable, high-volume, rule-based and standardized tasks such as data extraction and cleaning through existing user interfaces. | | |
| Smart Workflow | A process-management software tool that integrates tasks performed by groups of humans and machines (for instance, by sitting on top of RPA to help manage the process) | | |
| Machine Learning/Advanced Analytics | Algorithms that identify patterns in structured data, such as daily performance data, through "supervised" and "unsupervised" learning. | | |
| Natural Language Generation | Software engines that create seamless interactions between humans and technology by following rules to translate observations from data into prose. | | |
| Cognitive Agents | Technologies that combine machine learning and natural- language generation to build a completely virtual workforce (or "agent") that is capable of executing tasks, communicating, learning from data sets, and even making decisions based on "emotion detection." | | |



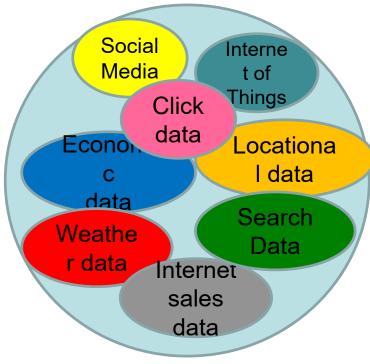
Exogenous data analytics for Auditing

Miklos A. Vasarhelyi Helen Brown Liburd

Rutgers Business School



Exogenous Data



ED may be of easier access

ED is likely less tamperable

ED relationships will be stochastic

ED may create many new procedures

ED is a form of confirmation

45

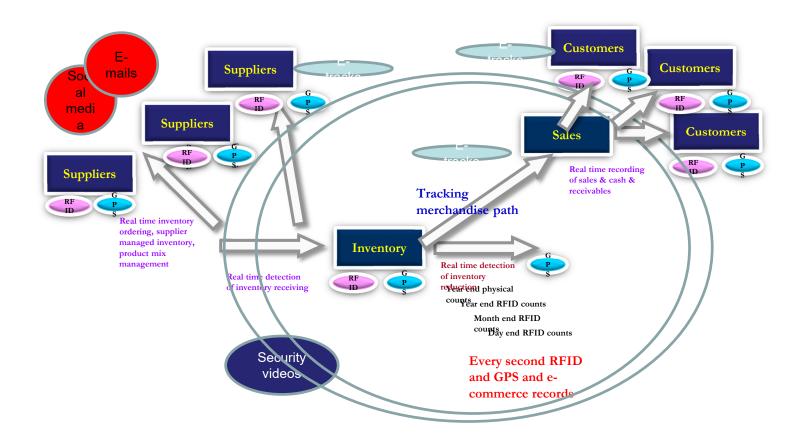
ED may complement many current procedures

- Forget about privacy.... Its gone....
- Fortunately you are not very interesting
- Technology giveth
- Technology taketh



Jun Dai and Miklos A. Vasarhelyi SWUFE and RBS

IMAGINEERING THE NEW AUDIT





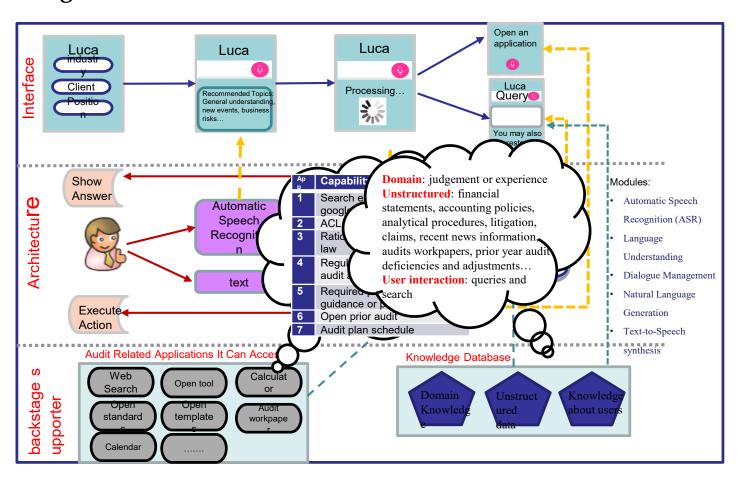
ARTIFICIAL INTELLIGENCE / COGNITIVE ASSISTANTS

AI in auditing

- A wide range of applications
- Large firms are doing deep learning (e.g. Watson)
- Major benefits will come from
 - Cognitive computing decision aids a la LUCA
 - IPA
- The highest returns come from production line and straightforward decision automation
- Technological process reframing
 - E.g. contracts...



Architecture of the Proposed Audit Cognitive Assistant (SIRI-like LUCA)



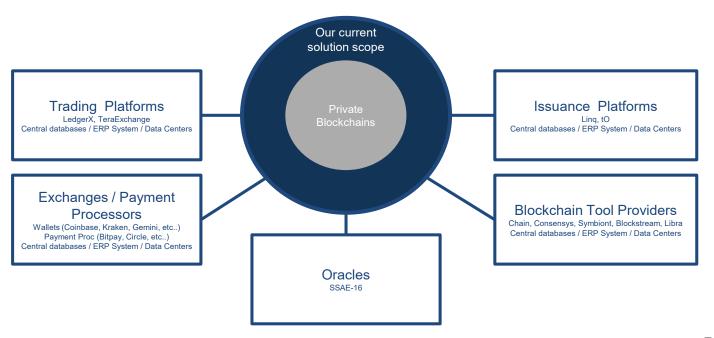


From LIBRA's ROD BRENNAN

AUDIT BLOCKCHAIN ECOSYSTEM



Initial Scope - Libra Blockchain Audit Tools





Smart Contracts

- Smart contracts are programs that are designed to be self executing and automatically monitoring of contractual conditions.
- Smart contracts existed prior to blockchain but became feasible when incorporated into a blockchain environment.
- Once a smart contract is programmed it is able to draw from both data within the blockchain, or through oracles to examine data external to the blockchain.
- Contract provisions will instantly be activated based on these relevant conditions.



Smart Contracts: An Example

- One example of a smart contract application could be in bank loans.
- In this example the interest rate may be adjustable based on a companies credit rating.
- A smart contract will be continuously monitoring rating agencies.
- Once the rating changes the contract will automatically adjust the interest rate or call the loan.



CONCLUSIONS



Computerization of Occupations

| Occupation | Probability |
|---|-------------|
| Recreational Therapists | 0.289 |
| Physicians and Surgeons | 0.429 |
| Career/Technical Education Teachers, Secondary School | 0.889 |
| Sales Managers | 1.309 |
| Chief Executives | 1.509 |
| Writers and Authors | 3.809 |
| Nuclear Engineers | 7.009 |
| Police and Sheriff's Patrol Officers | 9.809 |
| Flight Attendants | 35.009 |
| Economists | 43.009 |
| Police, Fire, and Ambulance Dispatchers | 49.009 |
| Commercial Pilots | 55.009 |
| Librarians | 65.009 |
| Medical Secretaries | 81.009 |
| Executive Secretaries and Executive Administrative Assistants | 86.009 |
| Taxi Drivers and Chauffeurs | 89.009 |
| Accountants and Auditors | 94.009 |
| Cashiers | 97.009 |
| Bookkeeping, Accounting, and Auditing Clerks | 98.009 |
| Tax Preparers | 99.009 |

Adapted from: "The Future of Employment: How Susceptible are Jobs to Computerisation?" (Frey and Osborne, 2013)

Ability to automate, % of time spent on activities¹ that can be automated by adapting currently demonstrated technology



¹Our analysis used "detailed work activities," as defined by O*NET, a program sponsored by the US Department of Labor, Employment and Training Administration.



Conclusions

- Disruption will come first from exogenous data and then from cognitive assistants
- Al will take longer to really affect
- External validation is a new way of thinking
- Labor replacement will come mainly from RPA
- Technological process retrofitting will be necessary on the audit process and in standards
- The purchase/ acquisition of data will require substantive resources but will not depend on the client IT personnel
- Auditors will also create collection needs for IoT



Design of Audit Apps for Government Procurement Contract Fraud Detection

Jun Dai Rutgers University

Qiao Li Rutgers University

Miklos A. Vasarhelyi Rutgers University

Contents

- Introduction
- Background information
- Objective
- Proposed apps
- Illustrations
- Future study

Introduction

Government procurement:

- ➤ 10%-15% of GDP; 7 trillion dollars annually in U.S.
- Not always Open and Transparent
- ➤ Fraud schemes: bid rigging, bribery, kickbacks, cost mischarging, defective pricing, product substitution ...





Introduction

What data to use?

Who has interest?

How to detect fraud?



Background

Open Data Initiatives

- Make info available and transparent
- > 45 countries and 163 international regions
- > U.S.
 - Data.gov
 - 39 states and 46 cities and counties
 - formats: Excel, CSV, XML, API, HTML, op
- Government procurement data:
 - China: ccgp.gov.cn
 - Australian: tenders.gov.au
 - Canada: buyandsell.gc.ca
 - Brazil : dados.gov.br
 - UK: gov.uk

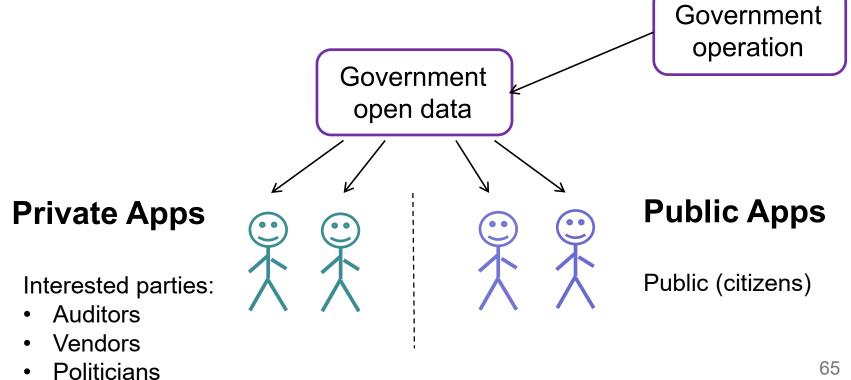
Data Standards:

- Different data structure, format, and field names
- AICPA: Audit Data Standards
- Help build data model for ERP and audit apps

Background

"Armchair Auditor"

-- Crowdsourcing analysis of government data (DE O'Leary, 2015)



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Background

"Armchair Auditor"

- Pilot projects:
 - 2 English councils: Isle of Wight council and Hull City
 - calculated government payments information
- Achievements
- in 2011, a group of activists uncovered a £1.3m audit scandal at their local council (Patrick, 2011; Patrick, 2011)
- Barrier: quality and comparability of information

Objective

Although we have open government data,

few studies discuss:

- how to use
- what tools

This paper:

Propose a list of audit apps that help professional auditors and citizens to

- analyze open government procurement data
- find out suspicions contracts which have higher probability of fraud, and detect exception and anomaly

Why Audit Apps

What is it

 Formalized audit procedures that are performed through computer scripts (Dai et al. 2014)

Example

Caseware and ACL: test journal entries, account payable, assets, etc

Advantages

simplify data analytics procedures, require few user interactions, improve audit quality

No apps for open government data analysis or for non-professional auditors such as "armchair auditors"



Proposed Apps for Government Expenditure Audit

Guidance:

- Procurement Fraud Handbook
 - prepared by the General Services Administration (GSA) Office of Inspector General (OIG) (GSA, 2012)
- > The Brazilian General Accounting Office (GAO) -TCU

Fraud Type : Bid Rigging

| No. | Purpose of App | Data Needed | Fraud Indicator |
|-----|---|-----------------------------|--|
| 1 | Monopoly check | Market data | only very fewer suppliers |
| 2 | Contract prices comparison (gov. VS other clients) | Prices to different clients | Contractor submit higher price bids to government for exactly same product /service |
| 3 | Distribution and gap analysis on all bidding prices (winner & losing bidders) | Pricing info of all bidders | A large gap exists |
| 4 | Bidders withdraw detection (in a short time period) | Bidding process information | Qualified bidders inexplicably withdraw valid bids, especially if multiple bids are withdrawn in the same time frame |
| 5 | Bids wining history check | Statistic contract data | a certain contractor always or never wins a bid, or all contractors win an equal volume of contracts over time |

Fraud Type: Bribery, Kickbacks, and Conflicts of Interest

| No. | Purpose of App | Data needed | Fraud Indicator |
|-----|---|--|--|
| 1 | Relationship check (gov. personnel VS contractor) | Background information of both parties | employment of contractor or sub-, or their family member in government personnel |
| 2 | Orders changes check (times, costs) | order change data | Many change orders; Change orders with a high percent of original costs |

Fraud Type: Changing for products not used or services not rendered

| No. | Purpose of App | Data needed | Fraud Indicator |
|-----|--|----------------|---|
| 1 | Duplicate billings check (for same products or services) | billings | Duplicate billings for the same products or services |
| 2 | Address check (company's & delivery) | addresses | Delivery location is not the office, plant, or job site |
| 3 | Geographic information check (identify invoices that indicate work at multiple distant job sites on same day) | invoices | Employees bill at multiple distant job sites on same day |
| 4 | Weird working hours check | invoices | Employees bill for more hours than typically worked in a day 2 |

Other apps:

| No. | Purpose of the app | Data needed | Fraud indicator |
|-----|--|-------------------------------------|---|
| 1 | Contract reliable values check (unusual "0" and tiny) | initial values of contracts | Unusual number in the values, such as 0, 0.01,0.05 |
| 2 | Contractor qualification check ("blacklist" companies) | Contractor information, "blacklist" | Contractor once occurred in the "blacklist" |
| 3 | "Waived bidding" contracts check | Bidding type information | firm has very high percentage of "waived bidding" contracts in all contracts with gov |
| 4 | Data Completeness and Integrity Check | contracts data | Contract records lost important contracting information 73 |

Illustrations

Data:

Contracts of Brazil federal government from 1989 to 2014 from SIASG (Brazilian public federal procurement information system)

1. Descriptive Analysis

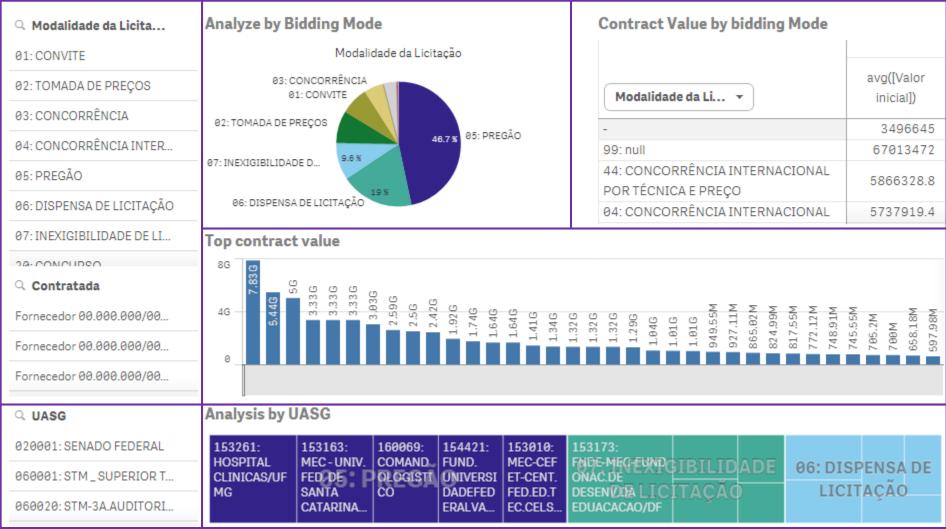
Software: Qlik Sense Enterprise

-- dashboard for visualization



Qlik Sense

Descriptive Analysis App

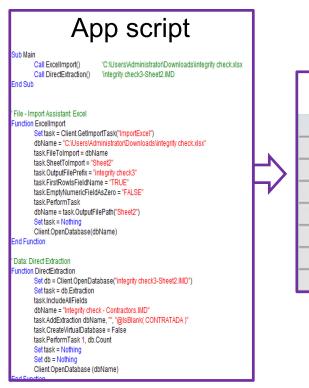


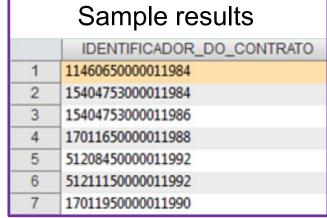


2. Data Completeness and Integrity Check

Software: Caseware IDEA

-- Integrity Check for Missing Contractors





Integrated results: For contracts that lost contractor records, 90% belong to waived bidding

In 470,683 contracts,

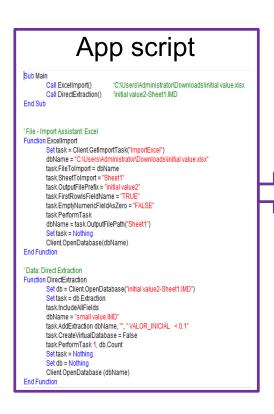
- 35,516 contracts lose contractor information
- 6,167 contracts lose bidding mode
- 1,000 contracts lost valid dates



3. Anomaly Detection

Software: Caseware IDEA

-- unusual initial values



| Sample results | | |
|---------------------------|---------------|--|
| IDENTIFICADOR_DO_CONTRATO | VALOR_INICIAL | |
| 17007854000011994 | 0.00 | |
| 17005854000011996 | 0.00 | |
| 15326654000011996 | 0.00 | |
| 15325454000011996 | 0.00 | |
| 15326654000011996 | 0.00 | |
| 15325454000011996 | 0.00 | |
| 15301752000011996 | 0.00 | |
| 20100454000012000 | 0.00 | |
| 15303252000011996 | 0.00 | |
| 25502652000012000 | 0.00 | |

Integrated results:

501 contracts that have "0" value after removing contracts pertaining to government departments

527 contracts have values that <1; the values are 0.01, 0.05, 0.1, and 0.53 Brazilian real

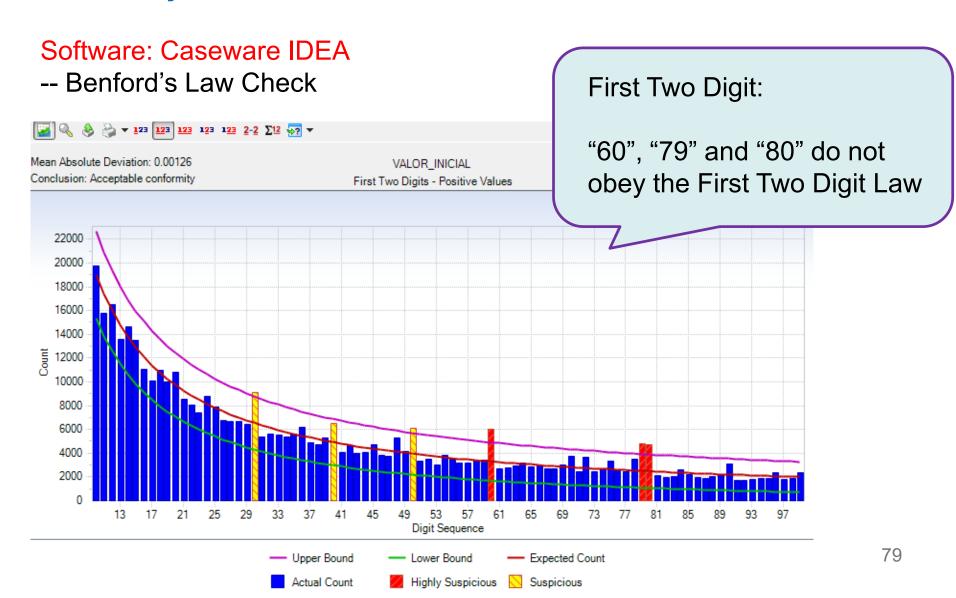


3. Anomaly Detection

Software used: Caseware IDEA Widely used for accounting -- Benford's Law fraud detection Mean Absolute Deviation: 0.00309 VALOR INICIAL Conclusion: Close conformity First Digit - Positive Values Values should come from mathematical combination of 140000 numbers (quantity × price), 120000 they are expected to obey 100000 Benford's Law 80000 60000 40000 20000 First digit Digit Sequence



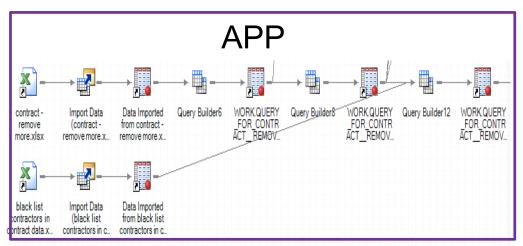
3. Anomaly Detection



3. Anomaly Detection

Software: SAS

-- "black list" Contractor Detection





Sample results

Integrated results:

- 25,100 contracts are made with contractors listed in the blacklist
- 1,936 unique suspicious contractors (firms)

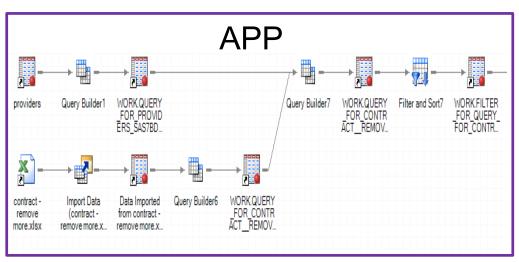


| Contractor | Frequency |
|------------|-----------|
| 33.000.118 | 1717 |
| 00.212.655 | 405 |
| 29.739.737 | 404 |
| 10.788.628 | 375 |
| 00.329.379 | 345 |

3. Anomaly Detection

Software: SAS

-- matching with otherdata sources (contractor info)





Sample results

Integrated results:

- 40,942 contracts are signed with companies that do not have any information in the contractor file
- 18,778 unique suspicious contractors



| Contractor | Frequency |
|--------------------|-----------|
| 29.213.386/0001-00 | 164 |
| 64.198.393/0001-72 | 141 |
| 59.363.937/0001-74 | 113 |
| 00.394.494/0016-12 | 106 |
| 00.656.865/0001-00 | 103 |

3. Anomaly Detection

Software: Excel

-- Big Data Collection

legal foundation explaining why the contract can waive bidding processes

| Contract ID | Bidding Mode | Objective | Link to legislation |
|-----------------------|-------------------------------------|---|-------------------------|
| 11460650000011 984 | 06: DISPENSA DE LICITAÇÃO | Contratação de imóveis para instalação da Agência do IBGE nomunicípio de Conceição do Araguaia/PA. | |
| 38004450000011 992 | 06: DISPENSA DE LICITAÇÃO | Contrato de locação do imovel da Av. Dr. Vicente Machado n.º 362 - Curitiba/PR. | |
| 17011650000011 988 | 07: INEXIGIBILIDADE DE LICITAÇÃO | Contrato nº 01/88 tem por objeto a locação dos imóveis nºs 26, 38 e44 da Praça Oliveira Figueiredo, Barra do Piraí, Estado do Rio de Janeiro. | 2300/86 e 2348/87 e Lei |
| 17011950000011 990 | 06: DISPENSA DE LICITAÇÃO | Locação dos imóveis de nos. 26, 38 e 44 da Praça Oliveira Figueire- do para abrigar a Agência da Receita Federal em Barra do Pirai | 2300/86 e 2348/87 e Lei |

Limitations and Future Research

- Design, improve and test the apps
- Apply other data analytical tools (such as ACL and R)
- developing rule-based algorithm for improved government procurement fraud detection, applying the idea of exceptional exception (Issa, 2013) to rank suspicious contracts based on predefined rules